Announcement Concerning Officer Changes

KH Neochem Co., Ltd. (TSE: 4189, President and CEO: Michio Takahashi; "KH Neochem") hereby announces that officer changes as specified below were decided at its Board of Directors meeting held on January 30, 2025. The changes will be formally decided at the date of the Ordinary General Meeting of Shareholders to be held in March and subsequent Board of Directors meeting to be held in March, 2025.

For KH Neochem's officer structure after such changes, please see the List of Responsibilities Delegated to Officers as shown in the attached Schedule.

1. Director Changes (effective from the date of the Ordinary General Meeting of Shareholders to be held in March 2025)

(1) Candidate for Board Director to Newly Assume Office

New Title	Present Title	Name
Board Director	Corporate Officer,	Toshiaki Fujima
	Head of Corporate Planning	

(2) Resigning Board Director

Present Title	Name	
Board Director	Tatsuro Niiya	

(Planned to assume office as an Advisor.)

 Corporate Officer Changes (effective from the Ordinary Board of Directors meeting to be held in March 2025)

(1) Corporate Officer to Newly Assume Office

New Title	Former Title	Name	
Corporate Officer,	Head of Corporate	Maki Sato	
Chief Legal Officer (CLO),	Administration, Legal and		
Head of Corporate	Compliance		
Administration, Legal and			
Compliance			

(2) Resigning Corporate Officers

Present Title	Name	
Senior Corporate Officer,	Tatsuro Niiya	
Chief Strategic Officer (CSO)		
Corporate Officer,	Akira Kamimura	
Head of FP&A, Accounting and		
Finance		

(3) Promotion and Changes in Delegated Responsibilities

New Title	Former Title	Name	
Senior Corporate Officer,	Senior Corporate Officer,	Masaya Hamamoto	
Chief Financial Officer (CFO) (to	Chief Financial Officer (CFO)		
also serve as Head of FP&A,			
Accounting and Finance)			
Senior Corporate Officer,	Corporate Officer,	Hideki Shimizu	
Chief Procurement Officer	Head of Procurement		
(CPO),			
Head of Procurement			
Senior Corporate Officer,	Corporate Officer,	Hideo Kurokawa	
General Manager, Yokkaichi	General Manager, Yokkaichi Plant		
Plant			
Corporate Officer,	Corporate Officer,	Takatoshi Fujii	
Chief Human Resource Officer	Head of Human Resources		
(CHRO),			
Head of Human Resources			
Corporate Officer,	Corporate Officer,	Toshiaki Fujima	
Chief Strategic Officer (CSO),	Head of Corporate Planning		
Head of Corporate Planning			

End

[Contact information for this matter]

Corporate Communications and Investor Relations

KH Neochem Co., Ltd.

kouhou@khneochem.co.jp

KH Neochem Co., Ltd.

List of Responsibilities Delegated to Officers (Proposed)

(Scheduled to be effective as of March 25, 2025)

Board Directors who are not Audit and Supervisory Committee Members:

Position	Name	Other Delegated Responsibilities
Representative Director,	Michio Takahashi	Nomination and Compensation Advisory Committee
President & CEO		Member
Board Director (Specified)	Masaya Hamamoto	-
Board Director	Toshiaki Fujima	Chairperson of Sustainability Committee
Board Director	Sayoko Miyairi	Nomination and Compensation Advisory Committee
(Independent and Outside)		Member
Board Director	Jun Tsuchiya	Nomination and Compensation Advisory Committee
(Independent and Outside)		Member
Board Director	Yuji Kikuchi	Chairperson of Nomination and Compensation Advisory
(Independent and Outside)		Committee

Board Directors who are Audit and Supervisory Committee Members:

Position	Name	Other Delegated Responsibilities	
Board Director (Specified)	Isao Takahashi	Chairperson of Audit and Supervisory Committee / Selected	
		Audit and Supervisory Committee Member	
Board Director	Kazuhiro Kawai	Audit and Supervisory Committee Member	
(Independent and Outside)			
Board Director	Keiko Tamura	Audit and Supervisory Committee Member	
(Independent and Outside)			

Audit and Supervisory

Masao Mori

Committee Member

(Substitute)

Audit and Supervisory

Junko Imura

Committee Member (Substitute) (Outside)

Corporate Officers:

Position	Name	Title, Etc.	Responsibilities	Other Delegated Responsibilities
Chief	Michio	Chief Executive		(Internal Audit)
Executive	Takahashi	Officer (CEO)		
Officer				
Executive	Toshihiro	Chief Technical	Production Planning and	Environmental Safety Officer,
Corporate	Matsuoka O	Officer (CTO)	Engineering / Yokkaichi Plant /	Quality Assurance Office,
Officer			Lighteening / Tokkarein Flancy	Cybersecurity Officer,
			Chiba Plant / Environment,	Chairperson of Environmental
			Safety and Quality Assurance /	Safety Committee,
			,	Chairperson of Energy
			Technology Development	Management Committee
			Center / Intellectual Property /	
			Information Technology	

Position	Name	Title, Etc.	Responsibilities	Other Delegated Responsibilities
Senior Corporate Officer	Masaya Hamamoto	Chief Financial Officer (CFO)	FP&A, Accounting and Finance / Corporate Communications and Investor Relations	To also serve as Head of FP&A, Accounting and Finance
Senior Corporate Officer	Yukihiro Isogai	Chief Marketing Officer (CMO)	Sales & Marketing / Business Service and Logistics / Innovation Strategy	
Senior Corporate Officer	Hideki Shimizu	Chief Procurement Officer (CPO), Head of Procurement		
Senior Corporate Officer	Hideo Kurokawa	General Manager, Yokkaichi Plant		
Corporate Officer	Toshiaki Ogata	Head of Production Planning and Engineering		
Corporate Officer	Akio Nakahashi	General Manager, Chiba Plant		
Corporate Officer	Yoshiaki Kondo	Head of Environment, Safety and Quality Assurance		
Corporate Officer	Atsushi Tokumitsu	President of Kurogane Kasei Co., Ltd.		
Corporate Officer	Katsunori Sato	Head of Sales & Marketing		
Corporate Officer	Takatoshi Fujii	Chief Human Resource Officer (CHRO), Head of Human Resources		
Corporate Officer	Toshiaki Fujima	Chief Strategic Officer (CSO), Head of Corporate Planning		
Corporate Officer	Maki Sato	Chief Legal Officer (CLO), Head of Corporate Administration, Legal and Compliance		Chairperson of Risk Management Committee, Compliance Officer

End